



# Measure M Draft Guidelines Workshop

March 9, 2017



# Introduction

## **Measure M is Distinct from Measure R:**

- **Measure M is more comprehensive & complex**
- **No sunset**
- **Increased oversight and evaluation mechanisms**

## **Therefore, these Guidelines must:**

- **Reinforce fiduciary responsibility first and foremost**
- **Provide guidance framework for all aspects of Measure M, not just where guidance specifically indicated**
- **Use lessons learned from Measure R**



## Measure M Direction

**Metro is not here to escrow funds.**

**Metro is here to manage dollars  
to deliver projects and programs.**



## Fiduciary Responsibility

**Responsible funds management is imperative to deliver projects as promised.**

### **Three Core Principles:**

- **Timely Use of Funds**
- **Cashflow**
- **Multi-Year Funds Partnering & Related Toolbox**



## Timely Use of Funds

### Project Readiness:

- Demonstrate you are “ready to go” before locking down funds

### Lapsing Policy:

- If money is not being used, reprogrammed to maximize delivery



## Cashflow Management

**Responsible funds management also means moving projects based on fund availability.**

**As part of that we address the following:**

- **“Shovel Ready” – preparedness to move faster**
- **Cost Containment – maintain integrity of Measure M Commitments**
- **Comprehensive Assessments & Amendments – discipline in addressing changes**
- **Debt Policy & Contingency Funds – managing alignment of need & time**
- **3% Local Contribution – improve on Measure R**



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## Example: 3% Local Contribution

- Definition includes “Walk-shed” of ½ mile from station;
- Eligible funds include Agency funds, Local Return, or Subregional Multi-year Program Funds;
- 30% Design Determines Local Contribution;
- Active Transportation Capital Improvements must be consistent with Metro design and policy; and
- Opt out for up to 15 Years of Local Return, withheld if no agreement by bid award\*.



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\*Award of any construction bid contract within jurisdiction border.

## Multi-Year Subregional Programs (MSP)

**MSP balances flexibility with Measure M goals. Flexibility exists within the following parameters:**

- **Developed from Mobility Matrix**
- **Meet Guideline definitions**
- **Remain within Expenditure Plan program funding\*, which includes ability of Subregions to borrow from their own multi-year program funding**

**However, must meet Timely Use of Funds requirements.**





## **Multi-Year Subregional Programs (MSP) cont'd.**

**Metro will create a MSP Toolbox in anticipation of requests for managing resource timing, within and across subregional programs.**

**Supplemental Fund Provision: Flexibility maximized when MSP project funding remains within local and subregional sources; requests for other Metro funds/resources to supplement project needs will trigger application of additional Metro policies.**



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## Competitive Funds

**Eligibility, technical criteria and competitive process will be further developed for the following capital areas:**

- **2% ATP**
- **2% Highway**
- **2% Transit**

# Office of Management & Budget

**Key programs are reflective of past expenditure plan areas and build on prior successful procedures:**

**Local Return**

**Transit Ops**

**ADA Paratransit/Seniors & Students Discounts**

**Regional Rail**

**Rail Operations**

**State of Good Repair**

**OMB will manage operations program elements.**



# 17% Local Return

- Working Group (31 cities and County of LA) representing small and large jurisdictions, and all subregions across the County
- Working Group developed guidelines (Met bi-weekly January – March)

Name	Jurisdiction	Subregion
Audra McDonald	City of Avalon	Gateway
Aaron Kunz	City of Beverly Hills	Westside
Beverly Wong	City of Burbank	Arroyo Verdugo
Benjamin Chan	City of Calabasas	Las Virgines/Malibu
Rebecca Scott	City of Cerritos	Gateway
Mohammad Mostahkami	City of Downey	Gateway
Kristen Petersen	City of Duarte	San Gabriel Valley
Elaine Jeng	City of El Monte	San Gabriel Valley
Greg Carpenter	City of El Segundo	South Bay
Kathryn Engle	City of Glendale	Arroyo Verdugo
La Shawn Butler	City of Glendora	San Gabriel Valley
Andrew Brozyna	City of Hermosa Beach	South Bay
Alex Gonzalez	City of Industry	San Gabriel Valley
Judy Quinonez	City of La Mirada	Gateway
Sonia Southwell	City of Lakewood	Gateway
Abraham Bandegan	City of Long Beach	Gateway
Carlos Rios	City of Los Angeles	Central City, San Fernando, South Bay, Westside

Name	Jurisdiction	Subregion
Buffy Bullis	City of Monrovia	San Gabriel Valley
Brian Kuhn	City of Palmdale	North County
Sebastian Hernandez	City of Pasadena	Arroyo Verdugo
Rene Guerrero	City of Pomona	San Gabriel Valley
Natalie Chan	City of Rancho Palos Verdes	South Bay
Joyce Rooney	City of Redondo Beach	South Bay
Daniel Wall	City of San Marino	San Gabriel Valley
Jason Smiko	City of Santa Clarita	North County
Joe Barrios	City of Santa Fe Springs	Gateway
Francie Stefan	City of Santa Monica	Westside
Charlie Honeycutt	City of Signal Hill	Gateway
Jacquelyn Ascosta	City of South Gate	Gateway
Claudia Arellano	City of Vernon	Gateway
Joanna Hankamer	City of West Hollywood	Westside
Mary Reyes	LA County DPW	All Subregions
Nalini Ahuja	Metro	N/A - Los Angeles County

## 17% Local Return

- Included all new eligible uses for Measure M
  - Green Streets, Storm Drains, Transit Oriented Community Investment, Active Transportation, Complete Streets
- Remaining item: Method of allocation - The Working Group has narrowed down to the following options/scenarios:
  - Minimums provided at the sub-regional level (No change)
  - Incorporation of an employment-based measure (No reliable data source)
  - Minimum allocations ranging from \$100K - \$300K per jurisdiction (Majority of Working Group favored this concept)

### Metro Recommendation:

- Minimum allocation of \$100K per jurisdiction
- Estimated impact would be highest for City of LA at \$230,873 and County of LA at \$60,253



# 20% Transit Operations

- Working Group (10 Operators) established to develop guidelines (Met weekly Jan-Feb)
- Consensus reached on Draft guidelines and approved to move forward by the Working Group

Name	Agency	Subregion
Len Engel Judy Fry Norm Hickling	Antelope Valley Transit Authority	North County
Art Ida	Culver City Bus Lines	Westside
Michelle Caldwell	Foothill Transit	San Gabriel Valley
Ernie Crespo	Gardena Municipal Bus Line (G-Trans)	South Bay
Dana Pynn	Long Beach Transit	Gateway
Martha D'Andrea Nora Chin	Los Angeles Department of Transportation	Los Angeles City
Jim Parker	Norwalk Transit	Gateway
Joyce Rooney	Redondo (Beach Cities) Transit	South Bay
David Feinberg Eric O'Connor	Santa Monica Big Blue Bus	Westside
James Lee	Torrance Transit	South Bay

\* For each transit agency, only one vote was allowed in discussions regardless of the count of representatives.



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# 2% ADA & Metro Discounts for Seniors and Students

## ADA paratransit

- Growing demand in ADA paratransit service
- Dedicated funding source

## Metro Discounts

- Offer \$100M in discounts to all seniors and students through our fare structure
- Utilize this money to provide the greatest impact by targeting low-income seniors and students
- Leverage MM funds to expand and improve current fare subsidy programs (RRTP, INTP)
- Comprehensive Low-income program, consolidating RRTP/INTP will be brought to the Board in May

# 1% Regional Rail

- **Guidelines were developed with Metro Regional Rail staff**
- **Draft guidelines were provided to Metrolink for review**
- **Metrolink is requesting subsequent discussions about the terms of the guidelines**
- **Ordinance requires performance criteria in order to increase allocation from 1% to 2% beginning in FY2039**
  - **Operating ( OTP, ridership, reduction of train accidents)**
  - **Cost containment (cost per revenue train mile, revenue recovery)**
  - **Investment (Asset Management Plan)**



## 5% Metro Rail Operations & 2% State of Good Repair

- **These are Metro funds and have been developed with Metro staff (Operations and Risk, Safety and Asset Management)**
- **Guidelines establishing the eligible uses of these funds**
- **Specific Ordinance language used in defining use**

## Evolving Process

Several areas require further procedural development and/or technical criteria.

Tax Oversight Committee: Guidelines provide framework for Committee review and reporting.

Metro Board has authority to adopt Guideline revisions consistent with assessment and amendment process to respond to changing circumstances.



## Staff Recommendation

- Request that the Board authorize the release of the Draft Measure M Guidelines for public comment



Questions?