

South Bay Cities Council of Governments

October 11, 2021

TO: SBCCOG Steering Committee

FROM: Jacki Bacharach, SBCCOG Executive Director
Ronson Chu, SBCCOG Senior Project Manager for Homeless Services

SUBJECT: FY 22-23 Innovation Funds

Adherence to Strategic Plan

Goal A: Environment, Transportation and Economic Development. Facilitate, implement and/or educate members and others about environmental, transportation and economic development programs that benefit the South Bay.

The Innovation Fund Review Panel has reviewed roughly \$3.5 million worth of proposals submitted by nine South Bay cities. This memo is to provide the Steering Committee our recommendations to allocate the \$1.9 million reward from the Los Angeles County Homeless Initiative. We estimate that the combined approved allocations will house roughly 135-165 of our homeless neighbors.

The Review Panel consisted of Jacki Bacharach, Executive Director of SBCCOG; Ronson Chu, Senior Project Manager of Homeless Services with SBCCOG; Laurie Jacobs, Analyst with SBCCOG; and Nancy Wilcox, Chair of the South Bay Coalition to End Homelessness. Additionally, Caitlin Sims, Principal Management Analyst with the San Gabriel Valley Council of Governments, provided initial feedback on the proposals.

In reviewing the proposals, the Review Panel had the following considerations:

- 1) Support the Priority Areas of the LA County RFP:
 - a. Increasing supply of permanent and interim housing
 - b. Enhancing the service system for those experiencing homelessness
- 2) Assess the efficacy of the proposals
- 3) Achieve an equitable distribution of the reward based on the cities' homeless count

As part of the process, the Review Panel met with every submitting city, and conducted follow-up information gathering with the County officials, non-profit partners, and feedback from the San Gabriel Valley COG. The Review Panel would like to acknowledge the tremendous support we have received from these community partners.

The Review Panel is recommending the following allocations for the FY22-23 18 Month Measure H Innovation Fund:

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| 1) The Torrance Interim Shelter Project: | \$295,000 |
| 2) The Hawthorne/LA CADA Outreach and Interim Beds: | \$348,000 |
| 3) Redondo/Hermosa Beach Homeless Court Expansion and Interim Beds: | \$306,299 |
| 4) Beach Cities Dedicated Case Management Services: | \$216,000 |

5) Inglewood Dedicated Homeless Services Coordinator:	\$125,000
6) Gardena Homeless Plan and Services Coordinator:	\$110,000
7) Rancho Palos Verdes Homeless Plan	\$ 20,000
8) Home Share South Bay	\$ 20,000
9) Holdback for Projects in Development	\$312,701
10) SBCCOG Administrative Expenses	\$152,000
<u>TOTAL:</u>	<u>\$1,905,000</u>

BRIEF ON EACH INNOVATION FUND PROJECT

1) **Torrance Interim Shelter Project** – Slated on the Civic Center grounds, the project will build 45 non-congregate single unit shelters similar to Redondo Beach’s pallet shelter. Additionally, the proposal calls for two Outreach/Housing Navigation staff. The project will provide interim shelter and services for those experiencing homelessness. The total project cost for 18 months is \$3.4m. This tranche of the Innovation Fund will fund \$295,000 of these costs. The project is shovel ready and is partially funded by the previous Innovation Funds. The rest of the costs will be funded by Torrance’s American Rescue Plan allocations and County allocations.

a. Two Outreach/Navigation staff:	\$250,000
b. Interior fencing and access gates:	\$ 30,000
c. Start-up supplies and technology:	\$ 15,000
<u>Total</u>	<u>\$295,000</u>

2) **The Hawthorne/LA CADA Project** – Hawthorne is partnering with an agency called Los Angeles Centers for Alcohol and Drug Abuse (LA CADA). LA CADA provides comprehensive behavioral healthcare services that addresses alcohol, drug, mental health, trauma disorders, and other exhibited symptoms of homelessness. The proposal calls for 2 Outreach Case Managers who will provide intensive case management and clinical coordination. LA CADA will initially dedicate 4 behavioral health beds for Hawthorne residents, with the option of expanding. LA CADA will also match 40% of the personnel costs.

a. Partial funding of two Outreach Case Managers:	\$139,916
b. Bed and facility costs:	\$167,905
c. LA CADA administrative costs:	\$ 40,178
<u>Total</u>	<u>\$348,000</u>

3) **RB/HB Homeless Court Expansion and Interim Beds Project** – The Redondo Beach Homeless Court will now be expanded to include Hermosa Beach. The logistics and legal jurisdiction issues have been sorted out. The Innovation Fund will fund a portion of the costs to run this program – namely the site costs and services for those seeking restorative justice (mental health and substance abuse counselling).

Additionally, RB/HB are requesting funding for 5 SRO apartments to serve as bridge housing. The previous funding for these units have run out. With the expansion of the Homeless Court, the Review Panel deemed these units necessary, with the caveat that they be open to all Beach Cities.

a. Ongoing and start up court site costs:	\$ 61,549
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- b. Special services (mental health, substance, etc.): \$150,000
- c. Rental for interim housing beds: \$ 94,750

Total \$306,299

4) **Beach Cities Dedicated Case Managers Project** – The Beach cities (El Segundo, MB, HB, and RB) are looking to provide consistent case management, decrease burden of homeless calls to police, have closer linkage between outreach activity and city stakeholders, and increase housing placements. The Review Panel is recommending funds for 2 case managers to provide this additional coverage.

- a. Case manager salary and admin costs: \$216,000

5) **Inglewood Dedicated Coordinator Project** – Inglewood is seeking a dedicated homeless service coordinator to help integrate the city with homeless systems, better align resources, and increase housing placements. The city seeks to partner with St Margaret’s Center to manage this Coordinator position.

- a. Homeless Services Coordinator and admin fees: \$125,000

6) **Gardena Homeless Plan and Outreach Coordinator** – Gardena is seeking funds to develop a homeless plan. The city anticipates, as a result of this plan, the need for an Outreach Coordinator to facilitate plan recommendations and increase housing placements. Currently, city staff is handling a large volume of homeless service requests. This Coordinator position will alleviate the burden on city staff, and provide the attention that the requests deserve.

- a. Homeless Plan consulting services: \$ 30,000
- b. Outreach Coordinator (12 months): \$ 80,000

Total \$110,000

7) **Rancho Palos Verdes Homeless Plan Project** – Rancho PV is seeking do develop an actionable plan to prevent and combat homelessness. The plan set goals and strategies, with input from city staff, sheriff and fire departments, community members, and neighboring peninsula cities.

- a. Consultant for Homeless Plan: \$ 20,000

8) **Home Share South Bay Project** – The SBCCOG would like to extend the trial period for the Home Share program another 6-12 months. We believe the success of Home Share has been hampered by Covid and the subsequent Delta variant. We are seeking to give the program additional runway as we come out of the Delta variant. The funding will go towards costs to support the site, and promotion costs (PSAs, social media, and newspaper ads)

- a. Site costs and promotion budget: \$20,000

9) **Holdback for Projects in Development** – For the next 6 months, the Review Panel would like to further develop and evaluate projects in the pipeline. These include: evaluation of Client Aid Funds, expanding the Homeless Court to other cities, Mental Health Mobile Response Unit, a Safe Parking study, an evaluation of a Housing Trust fund, other housing projects such as Tiny Homes, Lease Up and Project Homekey. As part of this development period, the Review Panel will also explore alternative sources of funding for these potential projects.

- a. Holdback to be deployed within 6 months: \$312,701

10) SBCCOG Administrative Costs (rent, accounting, oversight, other overhead)

a. Admin costs: \$152,000

Grand Total: \$1,905,000

APPENDIX: OVERVIEW OF SUBMITTED PROPOSALS

<u>Municipality</u>	<u>Project</u>	<u>Proposal</u>	<u>Funded</u>	<u>Description</u>	<u>Review Panel Notes</u>
Torrance	Client Aid Funds	\$25,000	\$0	For use for: motel vouchers, rent deposit, clothing/furniture	Will review the efficacy and delivery method of current Client Funds. Potentially centralize client aid under the COG for all of the South Bay.
Torrance	Interim Housing and Outreach	\$370,000	\$295,000	For use for: fence/gate, block wall, start-up costs, and staffing	Funding except for Block Wall, which will be in addition to the fencing being funded.
Torrance	Safe Parking Study	\$80,000	\$0	For use for: consultant hire, study, interviews	COG will consider a regional Safe Parking study. To discuss with experts.
Gardena	Homeless Plan and Outreach Coordination	\$150,000	\$110,000	For use for: Consulting service, Coordinator, Client Aid	Funding except for client aid portion which the COG is looking at its efficacy and delivery model.
Redondo Beach/ Hermosa Beach	Housing and Court Services	\$390,269	\$306,299	For use for: SRO, Hermosa start-up costs, special services, follow up count	Funding except for follow up count, and RB portion of ongoing site costs which is supplanting existing funding.
Redondo Beach	Enhanced Response Program	\$410,500	\$0	For use for: Outreach worker, Police and Quality of Life Officers, clothing	Not funding due to number of competing proposals. RB prioritizing the Homeless Court proposal.
Hermosa Beach	Mobile crisis response	\$300,000	\$0	For use for: 1 MH and 1 EMT, plus resources	Continuing discussions with the County's PMRT program and possible Federal funding for mobile crisis response.
Beach Cities (El Segundo, MB, HB, RB)	Homeless Court	\$474,429	\$0	For use for: Police, prosecutors, special services, security.	Jurisdictional issues with El Segundo and MB. Need County DA approval. Will continue discussions.
Beach Cities (El Segundo, MB, HB, RB)	Case Managers	\$404,741	\$216,000	For use for: Case Managers, admin, supplies	Requested 4 case managers. Will fund 2.
Rancho PV	Homeless Plan	\$20,000	\$20,000	For use for: Homeless Plan	Funding
Hawthorne	LA CADA	\$375,000	\$348,000	For use for: Outreach and Bed costs	Funding. Requested 5 beds, approved 4 for now.
Hawthorne	Rapid Rehousing/Share	\$400,000	\$0	For use for: Share housing program and Rapid Rehousing dollars	Will work to fully leverage existing County Rapid Rehousing dollars. Will not fund SHARE housing program due to competing proposals. Hawthorne has prioritized the LA CADA proposal.
Inglewood	Coordinator	\$125,000	\$125,000	For use for: Coordinator	Funding.